

Partnerships are crucial – for carbon and beyond



- Carbon is only one aspect in the much broader context of indigenous land management aspirations
 - Leads to a set of objectives not always obvious to external parties / potential partners
- The development of collaborative partnerships with key stakeholders and organisations with shared interests is critical to the management of Native Title lands
 - Ability to leverage a diverse set of skills and expertise
 - No one single party can do everything
- Aboriginal people have much to contribute to other industries and stakeholders
 - Balanced partnerships based on respect and equity
 - Traditional Owners need to be aware of what they bring
 - Partners need a genuine recognition of Traditional Owners as primary stakeholders and valuable partners



Considerations for TO-Corporate partnerships



- The 'story' matters and needs to be protected
- Brands have value both corporate and indigenous
 - Due diligence goes both ways
 - Implications for IP, media and marketing materials need to be thought through early in the partnership
- Different agendas can complicate simple matters
 - Publicity vs cultural protocols for access to images
 - Attribution and the need for mutual acknowledgement
- Different timelines
 - Expectations need to be set both ways

How to navigate partnerships – lessons learnt

- Do not rush into partnerships hold out for shared value: benefits will be greater for both parties
- Recognise differing agendas & objectives between partners and address them – contractually if required



- Cultural differences can drive imbalances; for Traditional Owners in particular, importance of confidence and assertiveness of your own worth
- Both parties' interests should be of equal importance and should be accommodated both ways
- Best partnerships are equal, genuine and mutually beneficial

